

FORM OF PROXY

FOR THE ANNUAL MEETING OF THE VOTING MEMBERS OF THE ROYAL MILITARY COLLEGES OF CANADA ALUMNI ASSOCIATION INC. ("RMCAA") TO BE HELD AT 13:00 HOURS (KINGSTON, ONTARIO TIME) ON FRIDAY, OCTOBER 27, 2023 (THE "MEETING")

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARDS OF DIRECTORS OF THE RMCAA

Reference is made to the Annual Meeting Circular of the RMCAA, dated September 27, 2023, as it may be modified, supplemented, or amended from time to time in accordance with its terms (the "Circular"). Capitalized terms used h

herein and not otherwise defi-	ned have	the mea	unings given to them in the Circular.)	ı
of the RMCAA, or instead of power of substitution to atter the Meeting after any adjour	the foregod, vote a nument or	going, _ nd act f postpor	the RMCAA (the "Voting Member") herelay, a for and on behalf of the undersigned at the mement, upon the following matters, and a and with the same power as if the understanding the same power as if the understandi	s proxy Meetin any other	of the ung, and at business	dersigned, with full the continuation of s that may properly
(Voting Members should c	heck only	y one bo	ox for each of items 1 and 3 and also chec item 2 below)	ck only o	ne box fo	or each person in
1 N 1 CD: 4				FOR		AGAINST
1. Number of Directors:			4.5		OR	
To set the number of direc	tors at se	venteen	ı (17).			
2. Election of Directors (for a term as set forth in the Circular):	FOR		AGAINST			
Jill Carleton		OR				
Nicolas Desjardins		OR				
DS (Pal) Mann		OR				
Bryn Weadon		OR				
3. Appointment of Audito	ors:			FOR	OR	AGAINST
The appointment of Wilkinson & Company LLP as the auditors of the RMCAA and to authorize the board of directors of the RMCAA to fix their remuneration.						

THE UNDERSIGNED HEREBY REVOKES ANY PRIOR PROXY OR PROXIES PREVIOUSLY GIVEN WITH RESPECT TO THE ABOVE NOTED MATTERS.

WITH RESPECT TO AMENDMENTS OR VARIATIONS TO ANY MATTER IN THE NOTICE OF MEETING AND ANY OTHER MATTERS WHICH MAY PROPERLY COME BEFORE THE MEETING, THE UNDERSIGNED HEREBY CONFERS DISCRETIONARY AUTHORITY ON THE PERSON WHO VOTES AND ACTS ON HIS OR HER BEHALF HEREUNDER TO VOTE WITH RESPECT TO THE MATTER AS HE OR SHE THINKS FIT. THE VOTING MEMBERSHIP INTEREST REPRESENTED BY THIS PROXY WILL BE VOTED IN ACCORDANCE WITH THE INSTRUCTIONS GIVEN ON ANY VOTE OR BALLOT CALLED, HOWEVER, IF SUCH A DIRECTION IS NOT MADE IN RESPECT OF ANY MATTER, THIS PROXY WILL BE VOTED AS RECOMMENDED BY THE BOARD OF DIRECTORS OF THE RMCAA.

Executed this day of, 2023	
Name of Voting Member (Please print clearly)	
Signature of Voting Member	
Telephone Number of Voting Member	Email address of Voting Member
Canadian Military Colleges Number of Voting 1	Member, if applicable

NOTES:

- (1) A Voting Member has the right to appoint a person to represent the Voting Member at the Meeting other than the persons designated in this proxy. Such right must be exercised by inserting in the space provided the name of the other person the Voting Member wishes to appoint. Such other person need not be a Voting Member. See "How to Vote" in the Circular.
- (2) If a Voting Member votes "FOR" and of the director nominees in item 2 above, they are also deemed to have voted for the balance of the New Directors Resolutions as set forth on page 5 of the Circular.
- (3) To be valid, this proxy must be signed and deposited no later than 13:00 hours (Kingston, Ontario time) on Thursday, October 12, 2023 or, if the Meeting is adjourned, 48 hours (excluding Saturdays, Sundays and holidays), preceding the day and time the adjourned Meeting is reconvened, as the time before which proxies that are to be used at the Meeting are to be deposited. Completed proxies can be emailed to info.eVeritas@gmail.com or sent by facsimile to 416-947-0866.
- (4) If this proxy is not dated in the space provided, it shall be deemed to bear the date of mailing of the Circular.